

**AGENDA MANAGEMENT SHEET**

**Name of Committee** Economic Development Overview and Scrutiny Committee

**Date of Committee** 14th November 2006

**Report Title** 2007/8 to 2009/10 Spending Proposals of the Environment and Economy Directorate

**Summary** The report details the 2007/8 to 2009/10 revenue and capital spending proposals of the Environment and Economy Directorate and seeks the Committee's views on both the spending proposals and the funding options proposed.

**For further information please contact** Liz Firmstone  
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**Would the recommended decision be contrary to the Budget and Policy Framework?** Yes/No

**Background Papers** 2007/8 Budget Pressure and Investment Proposal Forms

**CONSULTATION ALREADY UNDERTAKEN:-** *Details to be specified*

Other Committees  Council – 14th March 2006, 18th July 2006

Local Member(s)  .....  
(With brief comments, if appropriate)

Other Elected Members  Councillor P Barnes )  
Councillor M Jones ) for information  
Councillor P Morris-Jones )

Cabinet Member  Councillor C Saint – for information  
(Reports to The Cabinet, to be cleared with appropriate Cabinet Member)

Chief Executive  .....

Legal  A Belcher – agreed

- Finance  V Rennie - agreed
- Other Chief Officers  .....
- District Councils  .....
- Health Authority  .....
- Police  .....
- Other Bodies/Individuals  .....

**FINAL DECISION**                      **YES/NO**      *(If 'No' complete Suggested Next Steps)*

**SUGGESTED NEXT STEPS :**

*Details to be specified*

- Further consideration by this Committee  .....
- To Council  Council will approve the 2007/8 budget at its meeting in February 2007.
- To Cabinet  The views of this Overview and Scrutiny Committee on the budget proposals will be reported to Cabinet.
- To an O & S Committee
- To an Area Committee  .....
- Further Consultation  .....

**Economic Development Overview and Scrutiny Committee -  
14th November 2006**

**2007/8 to 2009/10 Spending Proposals of the Environment  
and Economy Directorate**

**Report of the Strategic Director for  
Environment and Economy**

**Recommendation**

That the Committee comments on the 2007/8 to 2009/10 spending and consequential funding proposals identified by the Environment and Economy Directorate.

**1. Introduction and Background**

- 1.1 Over recent years the medium term financial planning and annual budget process has developed to encourage wider consultation on, and consideration of, spending proposals being made by Directorates. Overview and Scrutiny Committees are key players in this consultation and this report provides the Committee with information about the spending proposals for the Environment and Economy Directorate.
- 1.2 The Directorate is presenting information on its additional spending proposals for 2007/8 to 2009/10 for scrutiny and validation. Like last year revenue budget proposals and capital programme bids are presented together in one report in order to promote a coordinated, whole-Directorate approach.
- 1.3 However, there is one significant additional aspect to the information before the Committee this year. A new medium term financial planning strategy was agreed by Council in July 2007. This stated, amongst other things, that the County Council will plan on the basis that:
  - (i) Inflation and the corporate costs of capital (through to the end of the current approved programme) will be funded from government grant and council tax income.
  - (ii) Any other unavoidable pressures Members wish to meet will be funded from the balance of council tax income and reducing investment in low priority services.

- (iii) New developments will be funded from efficiency savings (with a minimum of 2.5% savings generated each year) and any further reduced investment in low priority services.
- 1.4 The reality of this, given the forecast level of resources available, is that Directorates have been asked to identify the management action that would be required to meet any spending pressures (excluding inflation) if they did not receive additional resources. Therefore the Committee is also asked to comment on the proposals of the Directorate to meet its unavoidable pressures.
- 1.5 Having considered the spending proposals and any consequential funding strategies from the Strategic Director, the Overview and Scrutiny Committee may wish to:-
- (i) Probe base budgets.
  - (ii) Consider the reasonableness and validity of proposals put forward in light of the likely level of resources available, the corporate priorities as outlined in the corporate business plan, and the vision and Directorate strategy.
  - (iii) Consider possible management action being proposed by the Directorate to meet its spending pressures and explore whether all possible funding strategies have been investigated.
  - (iv) Comment on the prioritisation of proposals by the Strategic Director.
- 1.6 A single report has been produced outlining the proposals of the Environment and Economy Directorate. However, as the Directorate reports to more than one Overview and Scrutiny Committee, the commentary has been sub-divided into areas of specific relevance to a particular Overview and Scrutiny Committee where appropriate.

## **2. Directorate Vision and Delivery Strategy**

- 2.1 The purpose of the Environment and Economy Directorate is to promote the economic, social and environmental well being of Warwickshire. We do this by:-
- (i) Ensuring that the services we provide are delivered efficiently and effectively.
  - (ii) Developing initiatives which support County Council objectives.
  - (iii) Making sure European, national and regional policies are developed in the best interests of Warwickshire.
  - (iv) Co-ordinating our activities with partners through the Local Area Agreement.
  - (v) "Making Warwickshire the best place to live and work...now and for future generations".

- (vi) Taking a leadership role in sustainable development to ensure we make the best use of natural resources in improving the economic, social and environmental well-being of Warwickshire, by considering the impact on people, communities and the environment.

## 2.2 Our Directorate strategy is to:-

- (i) Develop our understanding of what Sustainable Development means for Warwickshire and our services.
- (ii) Assess how sustainable our Directorate plans and services are in terms of social considerations, economic considerations, environmentally and in terms of resource management.
- (iii) Develop our expertise through projects and pilot studies to improve the sustainability of our plans and actions.
- (iv) Use our Local Transport Plan, waste plan and other strategic plans to secure funding and actions.
- (v) Share our experience with others in Warwickshire County Council (WCC) to encourage other services to adopt sustainable development principles.
- (vi) Act as a role model, use our experience, and influence with Warwickshire businesses and partners.
- (vii) Help WCC use its influence as the largest employer in Warwickshire to influence other employers.
- (viii) Work with the Warwickshire Climate Change Partnership to effectively reduce carbon dioxide (CO<sub>2</sub>) emissions through targeted actions in five key areas: transport; energy; resource efficiency; adaptation; and communications and education.

## 2.3 As part of delivering the objectives above, on 14th March 2006 the County Council adopted a new Regeneration and Competitiveness Strategy, which has as its main themes:-

- (i) To improve the competitiveness of the local economy.
- (ii) To provide clear leadership and influence.
- (iii) To build community capacity to reduce social exclusion and embed sustainable regeneration.

## 3. Revenue Budget - Spending Proposals

### 3.1 **2007/8 Base Budget** A Directorate analysis of the 2007/8 revenue base budget is shown at **Appendix A**. This information is to help Members place the

subsequent discussion in context. The base budget for the Directorate is the approved cash allocation in 2006/7, adjusted for any one-off funding.

- 3.2 **2007/8 to 2009/10 Spending Pressures and Potential Management Action**  
 In August 2006 the Strategic Director, Resources issued initial guidance on the preparation of the 2007/8 to 2009/10 budget. This required Directorates to analyse their proposals between spending pressures and investment proposals. Spending pressures, in this instance, are defined as those costs, resulting from factors external to the Directorate, that the Directorate cannot meet without a change in policy or a change in the way the service is delivered.
- 3.3 As part of the guidance notes Directorates have also been asked to identify the management action they would need to take to meet all their spending pressures if additional resources were not available. Some of the actions will be within the specific service area, some from elsewhere in the Directorate. Table 1 shows the Directorate has additional spending pressures of £3,661,000 for £2007/8, £5,689,000 for 2008/9, and £8,698,000 for 2009/10. Funding strategies or service cuts have been identified to meet all of these additional costs, excluding inflation, in line with the guidance.

<b>Table 1: Spending Pressures and Funding Strategies for the Environment and Economy Directorate</b>			
	2007/8 £000	2008/9 £000	2009/10 £000
Inflation	2,141	4,302	6,474
Spending Pressures	1,520	1,387	2,224
<b>Total Additional Costs</b>	<b>3,661</b>	<b>5,689</b>	<b>8,698</b>
Funding strategies within the service areas	(468)	(694)	(706)
Directorate wide funding strategies	(813)	(550)	(1,371)
Service cuts	(139)	(143)	(147)
<b>Total Funding Strategies</b>	<b>(1,420)</b>	<b>(1,387)</b>	<b>(2,224)</b>
<b>Net Call on Corporate Resources</b>	<b>2,241</b>	<b>4,302</b>	<b>6,474</b>

- 3.4 **Appendix B** provides further details regarding the proposals outlined in the above table. Furthermore the Directorate has produced a detailed individual bid for each budget pressure and the actions proposed for managing the cost. These are available on request from Liz Firmstone or Alan Bury (Ext 2534).
- 3.5 A number of budget pressures have been identified within, and to be funded by, services which, whilst relatively low in value, will require those services to evaluate the level of service they currently provide. These cover, for example, dealing with speed related issues in Road Safety, managing increases in household waste, staffing increases to deal with new planning requirements, and costs to enable the continuation of a number of economic development and regeneration initiatives.
- 3.6 A particular pressure, which it is proposed should be funded through a combination of service strategy and Directorate strategy, is Stratford-upon-Avon Park and Ride. It will take some years for usage of the Park and Ride to reach its optimum level, and in the interim it is proposed to fund the shortfall through a combination of surpluses from decriminalisation and on street charges for

parking in Stratford, and the budget for transport studies. Over time, it will be necessary to reduce reliance on the studies budget, as a reduction in studies carried out will limit the schemes that can be undertaken in the future. The Transport Planning group will also be liaising with Stratford District Council to ensure that our respective policies affecting this issue are complementary.

3.7 A number of the budget pressures identified within the Directorate are too significant to be managed within the service they affect. These are as follows:-

(i) **Environment Overview and Scrutiny Committee**

As part of the reorganisation of the County Council, Gypsy and Traveller Services transferred from Property Services to the Environment and Economy Directorate. The two gypsy sites at Griff and Alvecote are currently in need of major refurbishment, and it will not be possible to generate rental income from them until this work has been carried out. The capital cost of the refurbishment (net of government grant) is included elsewhere in this report as an investment proposal. In the meantime, there are ongoing revenue costs relating to the running of the site, which cannot be met from rents in the short-term, creating a budget pressure which the Directorate will have to find savings in order to meet.

(ii) **Economic Development Overview and Scrutiny Committee**

As a result of the 2005 Planning and Compulsory Purchase Act, the County Council now has to hold more public inquiries relating to waste and minerals core strategies and the minerals and waste site allocations documents. The cost of staffing cannot be met from within current budgets, and the Directorate will need to identify savings elsewhere in order to fund this statutory requirement.

(iii) As part of the reorganisation of the County Council, Education Business Partnerships (EBP) transferred from Education to the new Environment and Economy Directorate. EBP has identified a potential reduction in income and grant funding in excess of £200,000 from 2007/8. The Directorate will need to identify resources to address this shortfall.

(iii) Rates of occupancy at the award-winning Eliot Park Innovation Centre (EPIC) have been slower than anticipated, therefore the costs of voids to the County Council have been higher than programmed. Until EPIC is performing in line with its business plan there will be a cashflow shortfall to be met by the Directorate. Work is ongoing to maximise occupancy and minimise costs.

(iv) Since July 2003, the Building Sustainable Neighbourhoods (BSN) initiative has been operating in the more deprived areas of Nuneaton and Bedworth to improve the economic well-being of local communities by helping to deliver projects which provide employment and training opportunities, tackle environmental neglect, and encourage community involvement in local facilities and enterprise. The project is currently in the final year of its original funding, and is seeking succession funding to extend the project. However, without the corporate funding identified in the Directorate's budget pressures, it will be necessary to cut the service,

with the possible loss of up to six posts and corresponding reduction in service provision.

### 3.8 Revenue Investment Proposals

In addition to the spending pressures outlined above the Directorate is proposing revenue investment proposals of £80,000 for 2007/8, £55,000 for 2008/9, and £40,000 for 2009/10. In addition to these proposals there is a revenue impact of the Directorate's proposed capital investments of £224,000 in 2007/8 rising to £877,000 by 2009/10. These are summarized in Table 2 below, in priority order. The prioritisation is a combined revenue and capital prioritisation and the capital bids are listed in Table 3.

<b>Table 2: 2007/8 to 2009/10 Revenue Investment Proposals</b>				
Reference	Proposal Title	2007/8 £000	2008/9 £000	2009/10 £000
R-IP-EE-08	Tourism Development	80	55	40
	<b>Total Revenue Proposals</b>	<b>80</b>	<b>55</b>	<b>40</b>
	Revenue impact of capital investment proposals			
	◆ Capital financing costs	224	630	877
	<b>Total Call on Corporate Resources</b>	<b>304</b>	<b>685</b>	<b>917</b>

3.9 **Appendix C** provides further details regarding the proposals outlined in the above table. Furthermore the Directorate has produced a detailed individual bid for each investment proposal. These are available on request from Liz Firmstone or Alan Bury (Ext. 2534).

3.10 Environment and Economy Directorate is submitting only one revenue investment proposal, relating to Tourism Development. This proposal is directed at helping the county to gear up for future national and international events, including the UK school games and the 2012 Games, by supporting a Destination Management System for local businesses, and creating a media bank to promote the county.

## 4. Capital Programme – Investment Proposals

4.1 Table 2 above shows the capital investment proposals of the Directorate would, by 2009/10, result in a £877,000 impact on the revenue budget if approved. This section provides more detail on those capital investment proposals.

4.2 In August 2006 the Strategic Director, Resources issued guidance on the preparation of capital investment bids for 2007/8 to 2009/10. This required Directorates to complete a detailed investment bid form and to place the proposals in priority order. Table 3 lists the bids for the Environment and Economy Directorate, which are classified as high, medium or low priority, or self-financing.



<b>Table 3: 2007/8 to 2009/10 Capital Investment Proposals</b>				
Reference	Proposal Title	2007/8 £000	2008/9 £000	2009/10 £000
<b>Economic Development Overview and Scrutiny Committee</b>				
<b>High Priority:</b>				
C-IP-EE-07	Nuneaton & Bedworth Town Centre Masterplan	100	100	0
<b>Medium Priority:</b>				
C-IP-EE-11	Centenary Business Centre Phase 3	186	0	0
<b>Self-Financing:</b>				
C-IP-EE-09	Stoneleigh Park Innovation Centre	0	650	0
C-IP-EE-10	World of Rugby Football Attraction	200	200	100
<b>Environment Overview and Scrutiny Committee</b>				
<b>High Priority:</b>				
C-IP-EE-01	Highway Maintenance Extra Capital Allocation	1,250	1,250	1,250
C-IP-EE-02	Implementation of Municipal Waste Management Strategy	2,705	0	760
C-IP-EE-03	Refurbishment of Gypsy and Traveller "settled" site	450	0	0
<b>Medium Priority:</b>				
C-IP-EE-04	Environmental Improvements in Deprived Areas	110	45	0
C-IP-EE-05	Masterplanning, feasibility & small scale improvements	100	0	0
C-IP-EE-12	Refurbishment of Princes Drive Household Waste Recycling Centre and Waste Transfer Station	0	0	20
C-IP-EE-13	Waste Asset Management – Minor Improvement Works	0	0	135
<b>Low Priority:</b>				
C-IP-EE-06	Highway Maintenance and Safety Area Committee Capital Allocation	2,000	2,000	2,000
<b>Total Capital Investment Proposals</b>		<b>7,101</b>	<b>4,245</b>	<b>4,265</b>

- 4.3 Furthermore the Directorate has produced a detailed individual bid for each investment proposal (**Appendix D**). These are available on request from Liz Firmstone or Alan Bury (Ext. 2534).
- 4.4 Environment and Economy Directorate's proposals for future investment can be summarised as follows:-
- 4.5 **Economic Development Overview and Scrutiny Committee**  
Environment and Economy Directorate is looking to support various environmental and economic development projects throughout the county, to redevelop town centres and deliver environmental improvements in deprived communities. These include a contribution to the Nuneaton and Bedworth town centre masterplan, and a number of smaller scale improvements which will impact on job opportunities, and enhance specific community locations.

- 4.6 A proposal has been submitted for additional resources to fund the third phase of the Centenary Business Centre, for which there is currently a shortfall in capital, and without which it will not be possible for this final phase to proceed.
- 4.7 Two proposals have been submitted for schemes which are expected to be self-financing in the medium term. These are Stoneleigh Park Biofutures Centre and World of Rugby Football attraction. The investment that is sought for these projects is to meet short-term capital financing costs, and the investment should only go ahead when it can be demonstrated through robust business cases that the return on investment will match or exceed capital financing costs.
- 4.8 **Environment Overview and Scrutiny Committee**  
The Directorate is submitting two proposals for further investment in Highways maintenance and safety. The first is for £1.25 million per year, which is a sum that Members have approved in previous years to maintain the condition and value of the highway asset. The second proposal is for £2 million per year, allocated £400,000 to each area committee, to commission maintenance and safety work in accordance with local priorities. A similar bid was approved in 2005/6 and has proved successful in addressing local issues.
- 4.9 As referred to in paragraph 3.6 above, a proposal has been submitted for capital to provide match funding for a government grant which will be used to bring gypsy and traveller sites up to habitable condition, thus creating a better living environment for this disadvantaged group.
- 4.10 A number of proposals have been submitted in support of the Corporate Waste Management Strategy. The primary bid is for capital funding to acquire land for a waste treatment facility, and to develop a waste transfer station. To further support the waste strategy, investment is sought to refurbish the Princes Drive recycling centre in Leamington Spa, and to complete other minor improvements to household waste recycling centres throughout the county in order to improve performance against national recycling targets.

JOHN DEEGAN  
Strategic Director for Environment and Economy  
Shire Hall  
Warwick

25th October 2006

**Economic Development Overview and Scrutiny Committee -  
14th November 2006**

**2007/08 to 2009/10 Spending Proposals of the Environment and Economy Directorate**

**Environment and Economy Directorate**

**2007/08 Revenue Estimates - Service Analysis**

	Direct Costs A £000	Management Costs and Support B £000	Total Costs A+B=C £000	External Income D £000	Internal Income E £000	Total Income D+E=F £000	2007/2008 Base Budget C+F=G £000
<b>Environment O &amp; S</b>							
<b>County Roads Maintenance</b>							
Structural Maintenance	459	0	459	0	0	0	459
Routine Maintenance	4,524	0	4,524	(26)	(81)	(107)	4,417
Winter Maintenance	1,512	0	1,512	0	0	0	1,512
Public Liability Insurance	788	0	788	0	0	0	788
Street Lighting	3,308	0	3,308	0	0	0	3,308
Management & Support	0	161	161	0	0	0	161
<b>Total County Roads</b>	<b>10,591</b>	<b>161</b>	<b>10,752</b>	<b>(26)</b>	<b>(81)</b>	<b>(107)</b>	<b>10,645</b>
<b>Waste And Environment</b>							
Strategy Unit	492	95	588	(102)	0	(102)	486
Development Group	1,312	108	1,420	(826)	0	(826)	594
Waste Management	13,515	60	13,575	(1,678)	(6)	(1,684)	11,891
Environmental Sustainability	684	0	684	(120)	(39)	(159)	525
<b>Total Waste and Environment</b>	<b>16,003</b>	<b>263</b>	<b>16,267</b>	<b>(2,726)</b>	<b>(45)</b>	<b>(2,771)</b>	<b>13,496</b>
<b>Transport and Highways</b>							
Road Maintenance Policy	568	146	714	0	0	0	714
RCU pensions	53	0	53	(53)	0	(53)	0
HMIS	156	0	156	0	0	0	156
Design Services	3,542	133	3,675	(280)	(3,549)	(3,775)	(100)
Network Maintenance	389	32	421	(74)	(139)	(213)	208
Assessments & Surveys Group	147	21	168	0	0	0	168
Routine Maintenance County & Trunk RDS	1,406	66	1,472	(219)		(219)	1,253
Street Lighting	279	41	320	(13)	(2)	(15)	305
County Fleet Maintenance	1,732	0	1,732	(1,546)	(270)	(1,816)	(84)
<b>Total Transport and Highways</b>	<b>8,272</b>	<b>439</b>	<b>8,711</b>	<b>(2,185)</b>	<b>(3,960)</b>	<b>(6,091)</b>	<b>2,620</b>

	Direct Costs A £000	Management and Support Costs B £000	Total Costs A+B=C £000	External Income D £000	Internal Income E £000	Total Income D+E=F £000	2007/2008 Base Budget C+F=G £000
<b>Transport Planning Unit</b>							
Traffic Signals (incl energy)	452	0	452	0	0	0	452
Traffic Signs	92	0	92	0	0	0	92
Traffic Projects	948	76	1,024	(155)	(461)	(616)	408
Highways Information & Transport Strategy	1,532	124	1,656	(174)	(109)	(283)	1,373
Road Safety Unit	804	111	915	(287)	(122)	(409)	506
Parking Services	1,229		1,229	(1,342)	0	(1,342)	(113)
Casualty Reduction	2,472		2,472	(2,472)	0	(2,472)	0
<b>Total Transport Planning Unit</b>	<b>7,529</b>	<b>311</b>	<b>7,840</b>	<b>(4,430)</b>	<b>(692)</b>	<b>(5,122)</b>	<b>2,718</b>
<b>Rural and Recreation</b>							
Fleet Management	211	37	248	(165)	(79)	(244)	4
Transport Operations	15,857	75	15,932	(1,429)	(12,542)	(13,971)	1,961
Environmental Design	534	65	599	(222)	0	(222)	377
Countryside Recreation	858	62	920	(447)	(18)	(465)	455
Countryside Access	700	52	752	(34)	0	(34)	718
Rural Estates / Smallholdings/Trees	1,155	28	1,183	(694)	(285)	(979)	204
Community Transport	401	0	401	(190)	0	(190)	211
<b>Total Rural and Recreation</b>	<b>19,716</b>	<b>319</b>	<b>20,035</b>	<b>(3,181)</b>	<b>(12,924)</b>	<b>(16,105)</b>	<b>3,930</b>
<b>Strategy Support</b>							
Research	419	48	467	(15)	(66)	(81)	386
Library	96	0	96	0	0	0	96
Traffic Management Improvement Team	143	22	165	(114)	0	(114)	51
	177	0	177	0	0	0	177
<b>Total Strategy and Support</b>	<b>835</b>	<b>70</b>	<b>905</b>	<b>(129)</b>	<b>(66)</b>	<b>(195)</b>	<b>710</b>
<b>Corporate &amp; Democratic Core</b>	<b>0</b>	<b>442</b>	<b>442</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>442</b>
<b>Savings Required To Balance</b>	<b>(282)</b>	<b>0</b>	<b>(282)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(282)</b>
<b>Total Environment O &amp; S</b>	<b>62,664</b>	<b>2,005</b>	<b>64,670</b>	<b>(12,677)</b>	<b>(17,768)</b>	<b>(30,391)</b>	<b>34,279</b>

	Direct Costs A £000	Management and Support Costs B £000	<b>Total Costs A+B=C £000</b>	External Income D £000	Internal Income E £000	<b>Total Income D+E=F £000</b>	<b>2007/2008 Base Budget C+F=G £000</b>
<b>Economic Development O &amp; S</b>							
Strategic Management Unit	146	15	161	0	(33)	(33)	128
Regeneration Policy & Europe	887	21	908	(292)	0	(292)	616
Economic Development	2,059	118	2,177	(996)	(47)	(1,043)	1,134
Regeneration projects	898	40	938	(150)	0	(150)	788
EBP/ETW	2,467	0	2,467	(2,425)	0	(2,425)	42
<b>Total Economic Development O &amp; S</b>	<b>6,457</b>	<b>194</b>	<b>6,651</b>	<b>(3,863)</b>	<b>(80)</b>	<b>(3,943)</b>	<b>2,708</b>
<b>2007/08 Base Budget</b>	<b>69,121</b>	<b>2,199</b>	<b>71,321</b>	<b>(16,540)</b>	<b>(17,848)</b>	<b>(34,334)</b>	<b>36,987</b>

**Economic Development Overview and Scrutiny Committee -  
14th November 2006**

**2007/08 to 2009/10 Spending Proposals of the Environment and Economy Directorate**

**Environment and Economy**

**2007/08 Revenue Spending Pressures and Funding Strategy**

Bid Ref.  (A)	Bid Title  (B)	2007/08			2008/09			2009/10		
		Cost	Within Service Funding	Directorate Level Funding	Cost	Within Service Funding	Directorate Level Funding	Cost	Within Service Funding	Directorate Level Funding
		(Ci) £000	(Cii) £000	(Ciii) £000	(Di) £000	(Dii) £000	(Diii) £000	(Ei) £000	(Eii) £000	(Eiii) £000
R-SF-EE-01	Inflation	2,141	0	0	4,302	0	0	6,474	0	0
<b>Environment Overview and Scrutiny Committee</b>										
R-SF-EE-02	SpeedAware	30	(30)	0	31	(31)	0	31	(31)	0
R-SF-EE-03	Speed Management Review	51	(51)	0	52	(52)	0	53	(53)	0
R-SF-EE-04	Increases in Household Waste	18	(18)	0	192	0	(192)	371	0	(371)
R-SF-EE-05	Purchase of Landfill Allowances	0	0	0	0	0	0	500	0	(500)
R-SF-EE-09	Stratford Upon Avon Park & Ride Scheme	333	(183)	(150)	362	(162)	(200)	391	(141)	(250)
R-SF-EE-10	Gypsy & Traveller Services	78	0	(78)	38	0	(38)	0	0	0

Bid Ref.  (A)	Bid Title  (B)	2007/08			2008/09			2009/10		
		Cost (Ci) £000	Within Service Funding (Cii) £000	Directorate Level Funding (Ciii) £000	Cost (Ci) £000	Within Service Funding (Cii) £000	Directorate Level Funding (Ciii) £000	Cost (Ci) £000	Within Service Funding (Cii) £000	Directorate Level Funding (Ciii) £000
<b>Economic Development Overview and Scrutiny Committee</b>										
R-SF-EE-06	Development Group - Monitoring Officer	30	(30)	0	31	(31)	0	31	(31)	0
R-SF-EE-07	Development Group - Planning Appeal	100	0	0	0	0	0	0	0	0
R-SF-EE-08	Planning Policy	200	0	(200)	0	0	0	200	0	(200)
R-SF-EE-11	Building on the Success of the Warwickshire Education Business Partnership	210	0	(210)	215	(215)	0	220	(220)	0
R-SF-EE-12	Succession Funding for Building Sustainable Neighbourhoods	139	0	0	143	0	0	147	0	0
R-SF-EE-13	Business Development Spending Pressures	45	(45)	0	46	(46)	0	47	(47)	0
R-SF-EE-14	Opportunities Centres in Warwickshire	66	(66)	0	157	(157)	0	183	(183)	0
R-SF-EE-15	Elliot Park Innovation Centre	175	0	(175)	120	0	(120)	50	0	(50)
R-SF-EE-16	Master planning and Feasibility	45	(45)	0	0	0	0	0	0	0
<b>Total</b>		<b>3,661</b>	<b>(468)</b>	<b>(813)</b>	<b>5,689</b>	<b>(694)</b>	<b>(550)</b>	<b>8,698</b>	<b>(706)</b>	<b>(1,371)</b>

#### NOTES

The figures should be cumulative (i.e. relate to the additional cost from the 2006/07 base, including inflation)

See separate "Justification Form C" for each item listed above, excluding inflation

#### EED NOTES

Additional potential spending pressure on loss of Waste Performance Efficiency Grant. In future this will be allocated via the LAA - no guarantee that this will continue to come to WCC but view is that it is unlikely to be diverted to another party.

Appendix C of Agenda No

**Economic Development Overview and Scrutiny Committee -  
14th November 2006**

**2007/08 to 2009/10 Spending Proposals of the Environment and Economy Directorate**

**Environment And Economy**

**2007/08 to 2009/10 Investment Proposals**

Bid Ref.  (A)	Bid Title  (B)	Net Additional Revenue Investment			Bid Justification (see Justification Form D for each item for further details)  (D)	Priority	Committee
		2007/08 (Ci) £000	2008/09 (Cii) £000	2009/10 (Ciii) £000			
		<b>ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE</b>					
C-IP-EE-01	Highway Maintenance Extra Capital Allocation	40	121	202	Maintain & improve the highway asset (including street lighting).	High	Environment
C-IP-EE-02	Implementation of Municipal Waste Management Strategy	86	176	200	This bid is for additional capital to purchase land for a waste treatment facility and to develop a waste transfer station. To attract companies that do not have landholdings in Warwickshire it is necessary for us to acquire a site that will be available to all bidders to develop. To transport waste from districts that are a significant distance from the waste treatment facility it will be necessary to develop transfer/bulking stations to reduce the number of vehicle movements of waste and recyclable materials on the county's highway network.	High	Environment
C-IP-EE-03	Refurbishment of Gypsy and Traveller "settled" site	14	62	32	The Griff gypsy and traveller site at Nuneaton does not meet current living standards. Investment will enable a better basic living environment which in turn will improve health and well-being in this disadvantaged group.	High	Environment
C-IP-EE-04	Deprived Communities Environmental Improvements	3	9	11	Experience has demonstrated that delivering small-scale environmental schemes in deprived communities can be an effective mechanism for engaging with those communities and often leads to the formation of residents' and other interest groups, who will lobby for and offer unofficial stewardship of other environmental works.	Medium	Environment



Bid Ref.  (A)	Bid Title  (B)	Net Additional Revenue Investment			Bid Justification (see Justification Form D for each item for further details)  (D)	Priority	Committee
		2007/08	2008/09	2009/10			
		(Ci)	(Cii)	(Ciii)			
		£000	£000	£000			
C-IP-EE-05	Master planning, feasibility & small-scale improvements	3	7	7	To support redevelopment of town centres, providing improved job & educational opportunities; to provide more sustainable job opportunities; to help to deliver environmental sustainability, to maximise WCC physical resources (land holdings, Shire Hall).	Medium	Environment
C-IP-EE-06	Highway Maintenance and Safety Area Committee Capital Allocation	63	193	323	To allow Area Committees to provide and prioritise highway maintenance and safety spending.	Low	Environment
C-IP-EE-12	Refurbishment of Princes Drive Household Waste Recycling Centre and Waste Transfer Station	0	0	1	The redeveloped site will contribute to the County's targets to divert biodegradable municipal waste from landfill, which is a requirement of the Landfill Directive.	Medium	Environment
C-IP-EE-13	Waste Asset Management – Minor Improvement Works	0	0	4	In encouraging recycling by the public through maintaining the household waste recycling centres and associated equipment in an appropriate condition and by carrying out minor works to help them operate more efficiently.	Medium	Environment
<b>ECONOMIC DEVELOPMENT OVERVIEW AND SCRUTINY COMMITTEE</b>							
C-IP-EE-07	Nuneaton & Bedworth Town Centre Masterplan	3	10	14	Benefits in terms of job creation & re-use of brown-field land. The priority projects in the masterplan are on land in Local Authority ownership, and therefore give us the opportunity to develop projects with significant potential for employment and personal development in a disadvantaged area.	High	Economic Development
R-IP-EE-08	Tourism Development	80	55	40	Training & support to enable Warwickshire businesses to qualify for listing on national Destination Management System; work with sub-regional partners and promotion of UK School Games, to be held in Coventry & Warwickshire in 2007; media bank to provide stills photography, podcasts & film footage in preparation for increased interest in UK as a result of 2012 Olympics and Paralympics.	Medium	Economic Development

Bid Ref.  (A)	Bid Title  (B)	Net Additional Revenue Investment			Bid Justification (see Justification Form D for each item for further details)  (D)	Bid Ref.  (A)	Bid Title  (B)
		2007/08	2008/09	2009/10			
		(Ci)	(Cii)	(Ciii)			
		£000	£000	£000			
C-IP-EE-11	Centenary Business Centre Phase 3	6	12	12	Through the creation of more opportunities for small businesses it will widen the employment base of the area and reduce the risk of unemployment by creating a more diverse economy.	Medium	Economic Development
C-IP-EE-09	Stoneleigh Park Innovation Centre	0	21	42	The Centre would have space for some 200+ employees plus associated services (cleaning, gardening, etc). The Centre will be a model of sustainable and environmentally friendly technologies and will incorporate - either in the Centre or on an adjacent site - a range of energy efficiency demonstrator activities.	Self-financing	Economic Development
C-IP-EE-10	World of Rugby Football Attraction	6	19	29	The facility will enhance the tourism attraction of Rugby and support wider town centre regeneration initiatives, as well as providing an educational and learning facility for all ages.	Self-financing	Economic Development
<b>Total</b>		<b>304</b>	<b>685</b>	<b>917</b>			

#### NOTES

The figures should be cumulative (i.e. relate to the additional cost from the 2006/07 base, including inflation)

See separate "Justification Form D" for each item listed above

See Appendix D for the additional summary of the capital spending details

**Economic Development Overview and Scrutiny Committee -  
14th November 2006**

**2007/08 to 2009/10 Spending Proposals of the Environment and Economy Directorate**

**Environment and Economy**

**2007/08 to 2009/10 Investment Proposals - Capital Spending**

Bid Ref.  (A)	Bid Title  (B)	Additional Capital Investment					Nature of Capital Investment (see Justification Form D for each item for further details)  (D)
		2007/08 (Ci) £000	2008/09 (Cii) £000	2009/10 (Ciii) £000	Future Years (Civ) £000	Total Cost (Cv) £000	
<b>ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE</b>							
C-IP-EE-01	Highway Maintenance Extra Capital Allocation	1,250	1,250	1,250	1,250	5,000	Capitalisation of carriageway structural maintenance.
C-IP-EE-02	Implementation of Municipal Waste Management Strategy	2,705	0	760	1,240	4,705	This bid is for additional capital to purchase land for a waste treatment facility and also for capital to develop a waste transfer station.
C-IP-EE-03	Refurbishment of Gypsy and Traveller "settled" site	450	0	0	0	450	Refurbish to bring site to a habitable condition, improving the infrastructure, replacing the service blocks and providing meeting space for community development and mobile service provision.
C-IP-EE-04	Environmental Improvements in Deprived Areas	110	45	0	0	155	Funding will be used as leverage to generate additional external funding: £130k for Two Tier Camp Hill scheme, £15k for "School Grounds for the Future" initiative, £170k for minimum of 4 environmental schemes in other deprived areas of Nuneaton & Bedworth.
C-IP-EE-05	Master planning, feasibility & small-scale improvements	100	0	0	0	100	Preparation of design & development work on Warwick town centre redevelopment, prior to submission of a bid to AWM; Judkins, Kenilworth & Leamington design and development work; capital funding to contribute to wider redevelopment & regeneration schemes with District councils.
C-IP-EE-06	Highway Maintenance Area Committee Capital Allocation	2,000	2,000	2,000	2,000	8,000	£400k capital spending to be allocated by each Area Committee.

Bid Ref.	Bid Title	Additional Capital Investment					Nature of Capital Investment (see Justification Form D for each item for further details)
		2007/08	2008/09	2009/10	Future Years	Total Cost	
(A)	(B)	(Ci) £000	(Cii) £000	(Ciii) £000	(Civ) £000	(Cv) £000	(D)
C-IP-EE-12	Refurbishment of Princes Drive Household Waste Recycling Centre and Waste Transfer Station	0	0	20	1,480	1,500	To redevelop the existing household waste recycling centre and waste transfer station off Princes Drive in Leamington to make better use of the available space and provide greater capacity for recycling, improved traffic flow through the site and a bigger purpose built re-use shop than at present.
C-IP-EE-13	Waste Asset Management – Minor Improvement Works	0	0	135	150	285	To carry out minor works to the structure and equipment of the household waste recycling centres to maintain the assets in such condition as to encourage recycling where possible.
<b>ECONOMIC DEVELOPMENT OVERVIEW AND SCRUTINY COMMITTEE</b>							
C-IP-EE-07	Nuneaton & Bedworth Town Centre Masterplan	100	100	0	0	200	Funding will be used to implement the Regeneration Masterplan for Nuneaton & Bedworth town centres. The WCC contribution will be used towards detailed site assembly, option appraisal and procurement.
C-IP-EE-09	Stoneleigh Park Innovation Centre	0	650	0	0	650	AWM are acquiring the site from RASE and are keen to contract with WCC as lead and accountable body for the development and building of the Centre. A range of other partners are keen to collaborate (e.g. Universities). AWM are prepared to make a substantial capital investment and as lead applicant it would be appropriate for WCC to make a capital contribution as well.
C-IP-EE-10	World of Rugby Football Attraction	200	200	100	0	500	WCC's contribution towards design and land purchase will help kickstart the design and development of the proposal.
C-IP-EE-11	Centenary Business Centre Phase 3	186	0	0	0	186	Provision of 10 new grow-on units for small businesses at Attleborough Fields. The capital bid is for a shortfall resulting from increased construction costs, which AWM are unlikely to agree to fund.
<b>Total</b>		<b>7,101</b>	<b>4,245</b>	<b>4,265</b>	<b>6,120</b>	<b>21,731</b>	